

AGREEMENT
BETWEEN THE
SANDWICH EDUCATION ASSOCIATION

AND THE
SANDWICH SCHOOL COMMITTEE

September 1, 2015 through August 31, 2018

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PREFACE

This Agreement shall constitute Committee's personnel policy on the specific subject matter contained herein for the terms of said Agreement and the Committee and the Association will carry out the commitments contained herein and give them full force and effect as Committee policy. If any provision of this Agreement or any application of this Agreement to any professional employee or group of professional employees shall be found contrary to law, then such provision or application shall not be deemed valid and subsisting.

During the life of this Agreement, the parties shall meet by mutual agreement to discuss matters of concern to both parties and matters concerning the general education of children in the Sandwich Public Schools. These meetings are to encourage a free exchange of ideas between the parties and to provide an opportunity for discussion of matters not covered by this Agreement. It is the intention of the parties that this dialogue will continue to foster and to encourage a sound educational system, while at the same time insure a harmonious relationship between the parties for the benefit of the children of the Town of Sandwich.

Copies of this Agreement will be printed by the Committee and the Association, and a copy given to each professional employee. Expenses involved will be shared equally by the Committee and the Association.

The terms and conditions of this Memorandum of Agreement shall be effective as of September 1, 2015, except as otherwise stated.

At the request of either party and not later than the first of November of the calendar year preceding the expiration of this Agreement, the Committee and the Association agree to enter into negotiations for a successor Agreement.

Should changes be considered by the Committee that would impact this Agreement in the areas of additional building(s), and/or double sessions, the Association and School Committee reserve the right to reopen negotiations.

RECOGNITION

For the purpose of collective bargaining with respect to wages, hours, and conditions of employment, the Committee recognizes the Association as the exclusive bargaining agent and representative of all full- and regular part-time* professional employees below the rank of Vice Principal, including: classroom teachers, librarians, educational specialists (speech/language therapists, generic specialists, school adjustment counselors, resource room teachers, registered nurses, special needs teachers, school psychologists), Title I teacher(s), department heads, guidance counselors, athletic director, social worker, media personnel**, radio station manager**, but excluding Principals, Vice Principals, Housemasters, Physicians, Superintendent of Schools, School Business Administrator and Director of Special Education, Athletic Administrator and Director of STEM Academy

* Part-time employees shall be defined as those professional employees who work half-time (17 ½ hours minimum), and whose work schedule differs from the provisions of Article XIII.

** Different Salary Schedule. See Article XV, Section D.

ARTICLE I – GRIEVANCE PROCEDURE

- A. **Definition:** A grievance shall mean a written complaint that there has been a violation, misinterpretation or inequitable application of any of the provisions of this Contract as applied to any personnel recognized under the Recognition Clause.
- B. **Time Limits:** All time limits herein shall consist of school days. The time limits indicated hereunder will be considered maximal unless extended by mutual agreement in writing. In the event a grievance is filed which cannot be resolved to the satisfaction of the Association prior to the termination of this Contract using normal time limits set herein, the Association retains the right to process the grievance in accordance with the procedures outlined below.
1. **Level One:** When a grievance arises, the written grievance must be filed with the Principal or immediate supervisor fifteen (15) days after the grievant had knowledge of the alleged violation. The grievant or Association representative will first present the grievance to his/her Principal or immediate supervisor with the objective of discussing and resolving the matter informally. A written response will be given to the grievant within five (5) days of submission to Level One.
 2. **Level Two:** If the grievance is not resolved to the satisfaction of the grievant or the Association within five (5) days after the response at Level One, the grievant or the Association may present the grievance, in writing, to the Superintendent within the following ten (10) days.
 3. **Level Three:** If the grievance is not resolved to the satisfaction of the grievant or the Association within ten (10) days after the submission at Level Two, the grievant or the Association may present the grievance, in writing, to the Committee within the following ten (10) days. If the grievant does not file a grievance with the Committee within ten (10) school days, the grievance will be considered waived.
 4. **Level Four:** If the grievance is not resolved to the satisfaction of the grievant or the Association within five (5) days after the next regularly scheduled School Committee meeting following the Committee's official receipt of the grievance, the Association may, if it so desires, submit the grievance to arbitration within fifteen (15) school days after receipt of the decision. Within ten (10) school days after such written notice of submission to arbitration, the Committee and the Association will obtain a commitment from said arbitrator to serve. If the parties are unable to agree upon an arbitrator in accordance with the American Arbitration Association's Rules and Regulations, the selection will be made by the American Arbitration Association.

The arbitrator so selected will confer with representatives of the Committee and the Association and hold hearings (which, at the request of either party, may be public)

promptly, and will issue his/her decision no later than thirty (30) calendar days from the date of the close of hearings. The arbitrator's decision will be in writing and will set forth his/her findings of fact, reasoning, and conclusions on the issues submitted. The arbitrator will be without power or authority to make any decision which requires the commission of an act prohibited by law or which is violative of the terms of this Agreement. The decision of the arbitrator shall be submitted to the Committee and to the Association and, subject to law, shall be final and binding, providing that the arbitrator shall not usurp the functions of the Committee under law and this Agreement. The arbitrator shall have no power to alter, add to, or detract from the provisions of this Agreement.

C. **General Provision**

1. Costs of the services of the arbitrator will be borne equally by the Committee and the Association.
2. The Committee acknowledges the right of the Association to participate without penalty in the processing of any grievance at any level.
3. No reprisals of any kind will be taken by the Committee or the School Administration against any grievant because of his/her participation in this Grievance Procedure.
4. The Committee and the Administration will cooperate with the Association in its investigation of any grievance, and, upon request, will provide the Association with any documents which are neither confidential nor privileged by law which may be necessary for the Association to process grievances under this Agreement. The cost (actual expenses) of producing documentation will be borne by the Association.
5. If, by mutual agreement, a grievance meeting between the Association and Committee representatives is scheduled during school hours, individuals necessary to the processing of such grievance will be released from class without penalty.
6. A representative of the SEA will be present at each level of the grievance procedure.
7. The initial grievance must be in writing and state the Article(s) alleged to have been violated, the facts giving rise to the grievance and the remedy that is sought.

ARTICLE II – SICK LEAVE PROVISIONS

A. Sick Leave

1. Professional employees will be entitled to fifteen (15) days annual sick leave, without loss of pay or other benefits, as of the first official day of each school year, except for first-year professional employees who will be entitled to five (5) days' sick leave as of the first day of service, and will accumulate the remaining ten (10) days at the rate of one (1) day per month for time worked.

The unused sick leave will accumulate from year to year to a maximum of one hundred eighty (180) days.

2. Professional employees will be entitled to use up to ten (10) days of sick leave per year to care for a family member or member of the immediate household. Additional days may be granted at the discretion of the principal.
3. Each professional employee will receive from the Superintendent's office, annual notice of his/her accumulated sick leave and sick bank contribution no later than October 31st of each school year.
4. Days needed for medical treatment will be deducted from sick leave for medical treatment that cannot be scheduled outside school hours.
5. A physician's certificate may be required by the Superintendent after a series of absences or a continuous absence of five (5) consecutive school days.
6. Employees will be granted the annual fifteen (15) days of sick leave at the beginning of each work year for use during that year regardless of whether such entitlement results in a number of available days during that year in excess of 180 days. However, the number of unused accumulated sick leave days shall not exceed 180 at the beginning of any work year prior to the annual granting of the 15 days.

B. Sick Bank

1. A sick bank will be maintained for utilization by qualified members whose sick leave accumulation is exhausted through illness or accident and who require additional leave to make full recovery from an illness or accident.
2. The sick bank shall be governed by a Sick Bank Committee consisting of three (3) members of the Association, two (2) members of the Committee and the Superintendent of Schools. The decision of the Sick Bank Committee will be final and binding. In the event of a tie vote, the decision will be in favor of the applicant.
3. Each member of the bargaining unit qualifies for benefits of the Sick Bank by submitting one (1) day and only one (1) day per year of his/her personal sick

leave accumulation to the Sick Bank. This day must be submitted no later than October 15th each year. First year employees cannot draw from the Sick Bank for the first sixty (60) days. The Sick Bank may be used by professional employees who qualify and who have exhausted their own individual sick leave, both annual and accumulated and who have an emergency situation of ill health.

4. Any sick leave granted under the provisions of Article II-B will expire at the end of the school year. A professional employee cannot be allowed to accumulate or carry over to successive school years unused Sick Bank days beyond the applicable school year. Unused Sick Bank days will be returned to the Sick Bank.
 5. Application for benefits shall be made, in writing, to the Sick Bank Committee accompanied by a physician's certificate.
 6. Application for benefits may be made prior to the employee's exhaustion of his/her own personal sick leave to accumulate benefits, but drawings upon the bank will not actually commence until after the employee's own sick leave days are exhausted and adequate medical notification has been provided.
 7. The initial grant of sick leave by the Sick Bank Committee to an eligible employee shall not exceed twenty (20) days.
 8. Upon completion of the twenty (20) day period, additional entitlement may be extended by the Sick Bank Committee upon demonstration of need by the applicant.
 9. Subject to the foregoing requirements, the Sick Bank Committee will determine the eligibility for the utilization of the Bank and the amount of leave to be granted. The following criteria shall be considered by the Sick Bank Committee in administering the Bank and in determining the amount of leave:
 - a. Medical evidence of illness.
 - b. Exhaustion of eligible sick leave.
 - c. Length of service in the Sandwich School system.
 - d. Propriety of use of previous sick leave.
- Single sick leave days may be granted by the Sick Bank Committee under extraordinary circumstances, which will be determined by a majority of the Sick Bank Committee and which shall not be grievable or arbitrable under the terms of this Agreement.
- In extraordinary circumstance, days may be withdrawn to permit an individual to stay at home to care for other members of the family, which will be determined by a majority of the Sick Bank Committee and which shall not be grievable or arbitrable under the terms of this Agreement.
10. Upon return from extended leave during which benefits were received through the Sick Bank, the recipient shall be entitled to commence a new accumulation of

individual sick leave in accordance with the provisions of Article II.

11. Life Membership will be obtained after contribution of twenty (20) days to the Sick Bank.
12. If the Sick Bank is exhausted, the Sick Bank shall be renewed by the contribution of one (1) additional day of sick leave by each eligible member of the bargaining unit (except for Life Members) covered by the Agreement from his/her currently accumulated annual days of sick leave. To the extent that such additional days are unused, they may be carried over to the Bank for the successive school year.
13. Any professional employee who is a Life Member of the Sick Bank will continue as a member of the Sick Bank with no further contribution of personal sick leave days.
14. All Sick Bank days accumulated as of each contractual year will be carried forward to the following year. An accounting of the number of sick days available in the Bank will be made by October 31st of each school year.

C. **Sick Leave Buy Back**

Upon normal retirement from the Sandwich School System or death, with a minimum of twelve (12) years in the system, a professional employee will be allowed \$30.00 a day for any accumulated sick days up to and not exceeding one hundred eighty (180) days. To receive this benefit, written notice of intent to retire must be provided to the Superintendent of Schools by November 1st prior to the June in which the retirement is to be effective. If notice is not provided by November 1st, the payment will be made at the end of the following fiscal year.

- D. **Return From Leave:** Upon return from leave, all benefits to which a professional employee was entitled before the leave will be restored. Upon return from leave, an employee will be placed on the next highest step on the salary schedule from that on which the leave was taken, provided all other requirements have been met, and that during the school year in which leave began, more than ninety (90) school days have been worked in the school year of the leave, the employee will return to the same step on the salary schedule. During the leave, full insurance premiums may be paid by the employee if in accord with Town practices.

- E. **FMLA:** The Employer agrees that employees are entitled to all provisions of the Family Medical Leave Act of 1993 as it applies to educational employees for all leaves under the Agreement which qualify under FMLA. Employees may use accrued paid leave of absence, if and to the extent available to them under Sections II. A.1 and 2, for all or part of qualifying leaves under the FMLA.

ARTICLE III – MATERNITY/CHILD CARE LEAVE

- A. **Maternity Leave** is a leave of absence granted to all professional employees for the purposes of giving birth and recovering from complications of pregnancy of childbirth, and paid in accordance with Chapter 149, Section 105D. A copy of this law will be permanently posted in each building by the Employer.
1. For maternity leave, a professional employee shall notify the Superintendent at least three (3) months in advance, in writing, of intentions concerning the leave. Such leave will begin at a time that is reasonable to both parties and in the best interest of the school system. When applying for maternity leave, a professional employee may also apply for childcare leave.
 2. Upon return from leave, a professional employee will be considered as if she were actively employed by the Committee during the leave and will be placed on the salary schedule at the level she would have achieved if she had not been absent.
- B. Teachers on leave for at least one school year will notify the Superintendent, in writing, by the April 15th next prior to the scheduled return to active employment, of their intent to return to active employment for the next school year. The Committee will notify such employees of such requirement when the leave is approved. Failure of a teacher to timely respond to such notice shall indicate that the teacher does not intend to return to the school system.
- C. **Childcare Leave** is an unpaid leave of absence granted to all professional teacher status professional employees for the purpose of adopting a child or caring for a child.
1. Up to two (2) years of said leave will be granted to all professional teacher status professional employees.
 2. Such leaves will begin and end at a time that is reasonable to both parties and in the best interest of the school system.
 3. Upon return from leave, all benefits to which a professional employee was entitled before the leave will be restored. Upon return from leave, an employee will be placed on the next highest step on the salary schedule from that on which the leave was taken, provided all other requirements have been met, and that during the school year in which leave began, more than ninety (90) school days have been worked. In the event that less than ninety (90) school days have been worked in the school year of the leave, the employee will return to the same step on the salary schedule. During the leave, full insurance premiums may be paid by the employee if in accord with Town practices.

ARTICLE IV - LEAVES OF ABSENCE

A. Each professional employee will be entitled to the following temporary leaves of absence, with pay, each school year:

1. **Bereavement**

- a. Up to five (5) days' leave will be granted by the Principal for death in the family: e.g., wife, husband, son, daughter, brother, sister, mother, father, or member of the immediate household family.
- b. Consideration will be given to requests for additional/other bereavement leave by the Superintendent of his/her designee through the building principal.

2. **Meetings, Conferences, or Visitation to Other Schools**

Days for the purpose of visiting other schools or attending meetings or conferences of an educational nature may be allowed with the approval of the Superintendent or his/her designee.

3. **When Called by Federal, State, County, or Local Government**

Up to twenty (20) days will be allowed for persons called by the federal, state, county or local government, provided such obligations cannot be fulfilled on days when school is not in session. Professional employees will be paid the difference between their regular pay and the pay which they received from the federal, state, county, or local government for days spent for the government. Requests beyond the twenty (20) days will be given consideration by the Superintendent.

4. **Personal Days**

- a. Up to three (3) personal days per year, non-cumulative, may be granted by the Principal for the purposes of transacting or attending to matters impossible to transact during non-school hours.
- b. Up to two (2) additional days will be granted for religious observation.
- c. Twenty-four (24) hours' written notice, whenever possible, will be given to building principals in order to insure adequate coverage.
- d. Personal days will not be unreasonably denied. However, the Administration has the right to ask a professional employee to reschedule a personal day, when possible, in the case of an emergency. Personal days may not be taken to extend a school vacation period or long weekend. A personal day may be granted by the teacher's immediate supervisor if the purpose is not to extend the vacation or long weekend.

ARTICLE V – SABBATICAL LEAVE

- A. A sabbatical leave of up to one (1) year may be granted by the Superintendent to two (2) members of the professional staff under the following conditions.
1. Seven (7) years of unbroken professional service within the Sandwich School System.
 2. The request for a sabbatical leave, including a description of the program of studies and/or a plan of organized activity demonstrating its application of benefit to the system, will be submitted to the Superintendent at least four (4) months prior to the departure for sabbatical leave. Final determination will be made by the Committee.
 3. Payment to a professional employee on sabbatical leave will be fifty percent (50%) of the salary for which the professional employee would qualify if he/she had remained on the staff, less one-half of any direct cash grant (any cash monies received not applicable to tuition or direct educational expenses) awarded.

B. Upon return from sabbatical leave, the professional employee will be considered as if she/he were actively employed by the Committee during the leave and will be placed on the salary schedule at the level she/he would have achieved if she/he had not been absent.

C. Professional employees may fully participate in all fringe benefits during sabbatical leave and continue to contribute to those requiring contributions.

D. **Report of Sabbatical Activity and Accomplishment**

The professional employee granted a sabbatical leave shall submit a report of the results of said leave within three (3) months of the expiration of the sabbatical leave.

E. **Post Sabbatical Leave Service**

Prior to being granted a sabbatical leave, the professional employee shall enter a written agreement with the Committee that upon expiration of such leave she/he shall return to service in the Sandwich Public Schools for a period equal to twice the length of the sabbatical leave, and that in default of completing such service, she/he shall refund to the Sandwich School Department, unless excused there from by the Committee, an amount proportionate to the salary for the period during which service is not rendered.

F. **Termination of Leave**

The Committee may, at its discretion, terminate for just cause, any sabbatical leave it has granted subject to due process of the law and all provisions of this Agreement.

ARTICLE VI - EXTENDED LEAVES OF ABSENCE

A. Personal Leaves

1. Leaves of absence of up to one (1) year without pay may be granted by the Committee for sickness within the immediate family or a personal sick leave extension. Other leaves of absence may be granted at the discretion of the Committee.
2. Requests for leaves will be made to the Committee through the Superintendent. The Committee and the Superintendent agree to respect the confidentiality of any said request.

B. Professional Leave

1. A leave of absence without pay of up to two (2) years may be granted to any employee with professional teacher status who joins the Peace Corps and is a full time participant in such program.
2. A leave of absence without pay of one (1) year may be granted to any employee with professional teacher status who serves as an exchange teacher and is a full time participant in such program.

C. Notification of Return from Leave

An employee on a leave of absence under this Article from the beginning of the school year through the end of the school year must notify the Superintendent by March 1st in writing, of his/her intent to return to active employment at the beginning of the next school year. The Employer will notify the employee of such requirement when the leave is approved. Failure of the teacher to timely respond to such notice shall indicate that the teacher does not intend to return to the school system.

D. Return from Leave

Upon return from such leaves, all benefits to which a professional employee was entitled before the leave will be restored. During the leave, insurance premiums may be paid by the employee if in accord with Town practices.

ARTICLE VII - PROFESSIONAL STAFF EMPLOYMENT

A. Recruitment and Hiring Policy

The Committee, in its recruitment and hiring policy, recognizes the desirability of achieving a multiracial and varied background in the professional staff. The Committee will not discriminate with regard to race, creed, color, religion, national origin, gender, marital status, or age.

B. **Letter of Appointment**

As soon as possible following appointment to the Sandwich Public Schools, the Superintendent will give the professional employee a formal letter of appointment stating as specifically as possible the position to which the professional employee will be assigned. A copy of this Agreement will be made available to new employees.

C. **Professional Employee's Schedule**

Whenever possible, each employed professional employee will be given a copy of his/her tentative schedule upon leaving school in June and will be advised of any changes in that schedule before the opening of school in September. In the event a schedule is to be changed, the involved professional employee or the Association will be advised of the proposed changes as soon as possible prior to the effective date of the proposed change. If so requested, the professional employee will be given the opportunity to discuss the proposed change with the administrator initiating said change. A representative of the Association may participate in such discussions at the request of the professional employee.

D. **CORI Checks**

In compliance with the provisions of **Chapter 256** of the Acts of 2010, commonly referred to as CORI Reform, the Superintendent of Schools shall implement CORI checks at least every 3 years on all present and future employees and volunteers who may have direct and unmonitored contact with children.

1. The Superintendent may designate the request procedure for CORI reports to the Administrative Assistant to the Superintendent. The Superintendent shall be the Gatekeeper for all CORI reports. The Superintendent shall receive, review and store all CORI reports. All CORI reports shall be maintained in a separate secure file in the office of the Superintendent. The Administrative Assistant to the Superintendent is authorized by the Criminal History Systems Board to access criminal offender record information and may receive and file employee CORI reports, provided that performance of such responsibility is confidential and otherwise is in conformance with MGL and the Agreement.
2. Employees shall be notified that CORI reports are being requested and when such request is actually made. Employees shall sign the request form. Individual CORI reports shall not be requested more than once every three years except for good cause. Employees shall be notified, in writing, when their reports are received. Employees shall be provided an opportunity to view such report and upon request, shall be provided with a copy. The Superintendent will comply with the applicable provisions of 803 CMR 2.11 and 2.12 regarding the retention, storage and destruction of the CORI reports. CORI forms may be kept for the duration of the employment or volunteer service and up to three years for post-employment or volunteer service for purposes of defending against any discrimination action at which time they will be destroyed.

3. Employees shall be represented by the Association in any meeting arising out of a review of a CORI report. Any personnel action arising from the review of a CORI report are subject to the terms and provisions of the Collective Bargaining Report and the General Laws of Massachusetts.

ARTICLE VIII - VACANCIES, PROMOTIONS, AND TRANSFERS

A. Vacancies

1. Whenever any vacancy in a professional area occurs during the school year, it will be adequately publicized by the Superintendent by means of a notice delivered to the Association as far in advance of the appointment as possible. During the summer recess, written notice of any vacancy will be mailed to the President of the Association or his/her designee. In all situations, the qualifications for the position and its duties will be set forth. Except on a temporary basis, vacancies will not be filled within two (2) weeks from the date the notice is posted on the bulletin board in each school where such postings are traditionally posted in addition to web site posting. Application for such positions shall be filed, in writing, with the Superintendent.
2. All professional employees will be given adequate opportunity to make application for such positions, and the Committee agrees to give due weight to the applicant's attainments, education and professional background, and length of time each has been in the school system. When, in the opinion of the Committee, all other factors are substantially equal, preference will be given to qualified teachers already employed by the Committee. Notification of non-appointments, if so requested, will be sent, in writing, to the individual applicants as soon as the successful candidate has been selected.
3. Appointments will be made without regard to race, creed, color, religion, national origin, gender, age, or marital status.
4. Any person temporarily filling a permanent vacancy will be paid for the first thirty (30) consecutive work days under School Committee policy, and if no action has been taken by the School Committee to fill the vacancy with a different person appointment by the Employee, the professional employee, if qualified and certified, will be appropriately placed on the Teacher Salary Schedule according to contract procedure for that same position. Otherwise, the professional employee shall be placed on Step 1 of the Bachelor's column as provided in Article XX, Section B, Substitute Rate.

B. Summer School and Federal Program

1. All openings for summer school and positions under Federal programs will be adequately publicized as early as possible.
2. Positions in the summer school and positions under Federal programs will be filled first by qualified appointed professional employees in the Sandwich School

System if recommended by the program administrator and the Superintendent of Schools as the most appropriate candidate.

C. **Voluntary Transfers**

1. Professional employees desiring a transfer will submit a written request to the Superintendent by April 1st or within two (2) weeks of the posting of a vacancy. Requests must be renewed each year. In making transfers the qualifications, wishes, length of service of the professional employees, and the Committee's estimate of the best interests of the Sandwich School System will be the criteria used.
2. No such request for transfer shall be denied for arbitrary, capricious, or punitive reasons. Upon written request, a written reason for denial of a transfer will be given by the Superintendent to the professional employee within ten (10) working days.
3. When the need for transfers arises, the Administration will first seek professional employees willing to transfer voluntarily. However, the final determination of transfers remains with the Administration.

D. **Involuntary Transfers**

1. Teacher changes in grade assignments in the elementary schools and in course assignment in the secondary schools will be made by the building principal in the best interests of the pupils only after a meeting with the principal. Such changes in assignment must be within the teacher's area of certification.
2. When an involuntary transfer from one building to another is determined to be necessary, by the building principals and the Superintendent of Schools for the purposes of adhering to and implementing the curriculum frameworks to which the school is dedicated, an involuntary transfer will be made only to a comparable position, and only after the teacher, if he/she so requests, meets with the Superintendent. The teacher may also request that a representative of the Association be present at said meeting.
3. When determining which teacher is to be transferred or reassigned, the areas of certification, length of service, major and/or minor fields of study, and the needs of the school system will be considered.
4. Such transfers shall be made only for the good of the system and shall not be made for arbitrary, capricious or punitive reasons.
5. Non-PTS employees will not be requested to serve on interview teams in case of peers and no employee will be required to serve.

ARTICLE IX – EVALUATIONS

A. Evaluation

1. All monitoring or observation of the work performance of a professional employee will be conducted openly and with the full knowledge of the professional employee.
2. The use of the public address system or any other audio-visual devices shall be strictly prohibited as Observation instruments.
3. The Evaluation System attached hereto as Appendix A is incorporated by reference.
4. All written Observation/Evaluation reports and forms will have the following statements printed clearly on them in appropriate places:
 - a. “Signature of the educator indicates acknowledgement of this report; it does not necessarily denote agreement with the contents of the report..”
 - b. “Educators have the opportunity to respond to this report in writing and may use the Educator Report Form.”

B. Complaints

Any complaints regarding a professional employee which form the basis for an adverse entry in their personnel file, made to any member of the administration by any parent, student, or other person, will be called to the attention of the professional employee before it is placed in the file.

No document shall be placed in an employee’s personnel file unless the employee has signed a statement, provided by the Employer on or affixed to the document, that states that the employee’s signature only indicates that he/she has seen the document and shall not be construed to indicate that the employee agrees with any of the contents therein.

C. Review and Copy of Personnel Files

The professional employee will be allowed to review and copy the contents of any of his/her personnel files maintained by the administration upon written request and within one (1) working day. The professional employee will also have the right to submit a written answer to any material in his/her file. His/her answer shall be reviewed by the Superintendent of Schools and attached as submitted to the file copy.

D. Revision of Evaluation Instrument

The current Evaluation instrument will not be revised without consultation with and input from the Association. A committee with equal membership is to be established to fashion an Evaluation instrument consistent with the Education Reform Act requirements. The Parties will establish a Joint Evaluation Study Committee for the

purpose of reviewing the existing Evaluation Procedure and Forms. The Committee will consist of two (2) members appointed by the Committee and two (2) members appointed by the Association.

ARTICLE X – SCHOOL COMMITTEE MEETINGS

A. Agenda, Executive Sessions, and Copies of Budget

1. A copy of the School Committee's Agenda will be sent to the President of the Association at the same time the agenda has been delivered to members of the Committee.
2. When a supplementary agenda is found to be necessary, a copy will be available to the President of the Association at the same time as to the School Committee members.
3. In the event the Committee discusses reputation, character, physical condition, mental health or any other items included in Chapter 30A, Section 21(a)(1) (the Opening Meeting Law), of the Massachusetts General Laws, said professional employee will have the right to be present and participate in the discussion which will be held in executive session.
4. A copy of the Superintendent's proposed budget will be made available to the Association at the same time as the public presentation to the Committee.
5. The Association will be provided with two (2) copies of the printed approved minutes of the open meetings.

B. Before any change in policy or new policy is adopted, the Superintendent of Schools will make available to the President of the Association a copy of the proposed change or new policy. On subjects related to the provisions of this Contract, the Association will have the opportunity to discuss the action with the Committee prior to being put into effect, provided that the Association files such a request prior to the School Committee meeting and within five (5) school days after receipt of said notice.

C. The President of the Association or a designee will be permitted to speak to any issue(s) as they appear on the agenda provided the Chairman of the School Committee has been notified of such intent during the open forum portion of the agenda.

ARTICLE XI – ASSOCIATION RIGHTS AND PRIVILEGES

A. The Association will have the right to use the school buildings without cost at reasonable times for meetings. The principal of the building or community school director will be notified in advance of the time and place of all such meetings.

B. There will be one (1) bulletin board in each school building which will be placed in the

Teachers' Room for the purpose of displaying notices, circulars, and other Association material.

- C. No later than October 1st of each year, the Association will be provided with a list of all professional employees and their assignments. Also, at the request of the Association, the schedules of teachers will also be provided.
- D. The President of the Association shall be permitted to transact official business on school property during school hours when the matter is of a pressing nature and cannot be conducted during non-school hours, and provided that this shall not interfere with or interrupt normal school operations.
- E. Association leave of up to two (2) days per year may be granted to the Association President or his/her designee(s) in order to conduct official Association business. The Association agrees to pay for substitutes for such leave.
- F. There will be no reprisals of any kind taken against any professional employee by reason of his membership in the Association or participation in its activities.

ARTICLE XII – SALARY CONDITIONS

A. Placement on Salary Schedule

Upon appointment to the Sandwich School System, a professional employee will be placed on the teachers' salary schedule. The point of placement will be at the discretion of the Superintendent.

B. Advancement on Salary Schedule

1. Each year all professional employees will advance one (1) step on the appropriate salary schedule provided three (3) college credits or comparable conference, clinic, workshop, or in-service training credit, based on thirty (30) hours per three (3) credit college course, are earned every three (3) years, unless part of a negotiated overall plan of financial reduction for all staff.
2. Any professional employee who has achieved fifteen (15) credit hours beyond the Bachelors or Masters Degree will be placed on the appropriate (Bachelors +15, Masters +15, Masters +30, Masters +45, Masters +60) scale. Such credits must be taught under the auspices of an accredited college or university. Workshops (up to twelve [12] credits) approved by the Superintendent of Schools, which can be used for increments, are to be accepted.
3. Any professional employee who has achieved forty (40) credit hours beyond the Bachelors Degree will be placed on the Masters scale. Such credits must be taught under the auspices of an accredited college or university. Workshops (up to twelve [12] credits) approved by the Superintendent of Schools, which can be used for increments are to be accepted.

4. Any professional employee who has achieved forty-five (45) or sixty (60) credits beyond the Masters Degree will be placed on the appropriate column.
5. Professional employees eligible for lateral movement on the salary schedule shall be advanced on September 1st of each school year provided that the professional employee who anticipates qualifying for such advancement shall notify the Superintendent, in writing, to this effect at least six (6) months prior to by December 1st such advancement . In order to be eligible for the change, a professional employee must present evidence of achievement of the required academic qualifications to the Superintendent on or before August 15th.

C. **Approval of Courses**

1. Prior written approval by the Superintendent of Schools must be given when the credit for courses is to be applied toward increment/step advancement.
2. Professional employees will keep the Superintendent's Office informed, in writing, in regard to approved courses taken and completed.
3. A professional employee will be compensated for attaining degrees and/or course work only in areas related to the discipline in which they are assigned or as approved by the Superintendent and of benefit to the Sandwich School System.

D. **Definition of Step Increment**

For the purposes of this Agreement, step will mean vertical placement on the salary schedule, and increment will mean horizontal placement on the salary schedule.

E. **Reimbursement of Courses**

Tuition for college graduate level courses, courses or workshops related to a teacher's assignment subject to the approval of the Superintendent through the teacher's principal shall be reimbursed at the rate not to exceed eight hundred dollars (\$800) per course, for any two (2) courses taken within a fiscal year, or three (3) courses taken in a fiscal year for those teachers on the Bachelors columns of the salary schedule. However, reimbursement otherwise provided in this section shall not be granted for courses required for certification of teachers employed by the Committee pursuant to a waiver. Payment shall be made within thirty (30) calendar days of submission of the paperwork demonstrating successful completion of the course and the receipt from the appropriate institution.

F. **Definition of Degrees and Advanced Graduate Study**

1. **Bachelor's Degree** is defined as a baccalaureate degree earned at a college or university accredited by one of the six Regional Accrediting Agencies.
2. **Master's Degree** is a degree which is awarded by an accredited college or

university to an individual who has completed the requirements necessary for attainment of Master's level in a specified discipline.

3. **Doctoral Degree** is a degree which is awarded by an accredited college or university to an individual who has completed requirements necessary for attainment of Doctoral level in a specified discipline.
4. **Advanced Credit** is defined as a graduate level study done at an accredited college or university and used toward horizontal or vertical advancement on the appropriate salary schedule.

G. **Extra-Curricular Positions**

All extra-curricular positions will be posted on a yearly basis. Every effort will be made to ensure an equitable distribution of positions. A contract will be offered and signed prior to the last day of school. Applicants must respond in writing by May 15th. Should a position arise during the year, the position will be posted upon agreement with the Superintendent and the President of the Association.

H. **Longevity Payments**

1. The longevity schedule shall be as follows:

15 years	\$1800
20 years	\$2300
25 years	\$2800
After 30 years	\$3300

2. Longevity payments are to be made on or before the last pay date in December. Retiring employees who elect to receive their last longevity payment in June shall provide a sixty (60) day written notice to the Superintendent.

I. **Salary Payment Options**

1. Teachers agree to bi-weekly pay: 26 payments with a lump sum or 26 payments over 52 weeks.
2. The administration will distribute a form to each professional employee prior to the close of school in June requesting each professional employee to select one of 2 payment options for the following school year.

ARTICLE XIII – HOURS AND WORK YEAR

A. **School Calendar**

1. The Committee will establish a school calendar not to exceed one hundred eighty (180) instructional school days in accordance with current state regulations. In the event said regulations are amended, all relevant and pertinent provisions of this Agreement, except for salary, will be negotiated. Work required which

extends the above-stated instructional one hundred eighty (180) day school year (excluding the days under Paragraph B below) will be paid on a pro-rated per diem basis, based upon 1/180 of the professional employee's salary.

2. When the Superintendent recommends the School Calendar to the School Committee for its first reading, copies will be presented to the Association at the same time. The School Committee and Superintendent will give serious consideration to any concerns expressed in writing by the Association regarding the calendar. The School Committee shall not vote to approve the proposed calendar in fewer than ten (10) school days following the first reading of the Superintendent's proposed calendar. Once the calendar has been established, the Committee will not affect any major changes without first consulting with the Association.
3. The teacher work year shall begin no earlier than the Monday prior to Labor Day, in which case the Friday before Labor Day will be a non-work day, and shall end no later than June 30th.

B. Days Prior to School Opening and End of School Year

Professional employees may be required to attend up to, but not exceeding, three (3) non-teaching days per year. Two (2) of said days will be prior to the opening of school. A reasonable amount of time will be allowed for room preparation and/or planning by professional employees. At the close of the school year, professional employees may leave when all assignments have been completed and approved by the principal or his/her designee.

1. Define "a reasonable amount of time" to be eight (8) hours of teacher/Association time and six (6) hours of Administrator initiated time over the two (2) days. Administrator time shall be defined as all time scheduled by the Superintendent of Schools, School Committee and/or administrator. Teacher/Association time shall be defined as any activity initiated by teacher(s) or the Association.
2. The two (2) days shall be scheduled from 8:00 AM to 3:00 PM. The half hour for breakfast on the building-based day shall be teacher/Association time and the half hour on the District-wide day shall be Administrator time.
3. Administrator time shall be scheduled in consecutive hours commencing at the beginning of each day.
4. The District-wide day shall, whenever possible, be scheduled as one of the first two days.
5. An Association committee of up to five (5) members appointed by the Association President shall meet with the Superintendent and up to five (5) of his/her designees each year no later than May 1st to discuss the agenda and schedule of the two (2) days and the Superintendent shall fully consider the Association's input.

C. **Work Week**

1. The work day for teachers shall begin no earlier than 7:00 AM and no later than 8:45 AM and shall extend no longer than seven (7) consecutive hours, except as specifically provided in Section C.3, below, and Section D., below.
2. All day In-service days shall be scheduled from 8:00 AM to 3:00 PM, including those scheduled on Fridays and the day before holidays.
3. On Fridays and days preceding a school holiday, professional employees will be permitted to leave after the departure of the buses at the end of the instructional day.
4. The starting and ending times of the professional employee workday will be clearly stated in the professional employee's handbook.
5. Professional employees at the high school level will be scheduled for no more than three (3) major courses or the equivalent per semester. Two (2) minor courses may be substituted for one (1) major course. If scheduled to teach all minor or a mix of major and minor courses, the number of different preparations shall not exceed three.
6. Permission to leave early may be granted by the principal or his/her designee. (Sign out – see Article XIV).

D. **Staff Meetings, Evening Meetings, and Open House**

1. Administratively scheduled meetings, including but not limited to faculty, department, and curriculum, of up to one (1) hour in length, will not exceed one (1) meeting every other week unless agreed upon by the Association and the Superintendent. Such meetings shall be held after the work day and are exclusive of the 35-hour workweek. These meetings shall not extend the workday beyond eight (8) hours.

In addition to the above, teachers shall extend their regular workday for one (1) hour exclusively for teacher -directed student/teacher centered activities each month (September through June). This time may be spread over more than one day when necessary; however, it may not be used in increments of less than thirty (30) minutes. Teachers shall maintain a log of such activity.

2. Professional employees will be required to attend no more than three (3) evening meetings each school year. The evening meetings will not exceed two (2) hours in duration.
3. The administration will attempt to schedule Observation Team Meetings within the workday as defined in this Article. (See Article XV, Section G)

E. **Advisories**

1. The purpose of advisories shall be to encourage conversation and rapport between students and staff. Advisories shall not replace specialized services including but not limited to social worker, guidance counselor, school psychologists and nurses.
2. Advisory responsibility will be equitably divided among all bargaining unit members except itinerant and special subject teachers at the elementary schools.
3. Each school will integrate a minimum of 60 minutes of advisory time each week, in increments of not less than 10 minutes, during the school day.
4. When possible, advisors will be assigned no more than 15 students.
5. Teachers will not be formally observed or evaluated during advisories. Advisories shall not require formal lesson plans and students shall not receive grades. There will be no reduction in prep time as stipulated in this Agreement

ARTICLE XIV – WORKING CONDITIONS

A. **Non-Assignment Outside of Certification Area**

Professional employees will not be assigned on a regular basis outside their areas of certification, except in unusual circumstances, and with the exception of positions not requiring state certification.

B. **When Professional Employee is Absent**

If a professional employee is absent, every effort will be made to hire a qualified substitute. This provision may not apply to the following positions: speech/language therapists, generic specialists, school adjustment counselors, school psychologists, coordinators, guidance counselors, media personnel.

C. **Non-Professional Duties**

1. All non-professional duties as assigned and/or approved by the administration will be shared equitably. No non-professional duties will be assigned beyond the time of departure of the regular buses on Fridays or the days preceding a school holiday or vacation period.
2. Professional employees will not be required to transport pupils.
3. Professional employees will not be required to escort pupils to non-school activities beyond the time of departure of the regular buses and will not be held accountable for the same.

D. **Education Support Personnel**

The Committee realizes the importance and need of Education Support Personnel for professional employees and will continue to provide Education Support Personnel when, in its opinion, it deems them necessary and so budgets. The Committee will seek the input of the professional staff concerning the need for Education Support Personnel. In the event a kindergarten class has twenty-four (24) or more students assigned to it, an Educational Support Personnel will be assigned to that class.

E. **Compensation Extra-Duty Work**

Compensated "extra-duty" work will not be mandated.

F. **Duty-Free Lunch**

Each professional employee will have a duty-free lunch period at least equal in length to that of the students to be taken during normal lunch time for that school, except under unusual circumstances.

G. **Signing In and Signing Out**

Professional employees will be required to "sign in" at the beginning of the workday. "Signing out" will be required only when a professional employee has permission to leave early. This is a tool for managerial purposes and not for Observation.

H. **Preparation Periods**

1. Each full-time professional employee with regularly scheduled daily instructional responsibilities will have a minimum of one (1) preparation period of not less than forty (40) consecutive minutes each day.
2. Said forty (40) minutes need not be consecutive if the professional employee has the ability, according to schedule, and the desire to do so.
3. Professional employees will not be required to relinquish preparation periods. If a professional employee agrees to relinquish a preparation period upon request of the administration, he/she does so with no compensation one (1) time per semester. Thereafter, said loss of preparation period will be compensated at the rate of twenty dollars (\$20) per period or fraction thereof.
4.
 - a. The time provided in Section 1, above, shall be the minimum amount of preparation time for all teachers. The Committee will make an effort to increase preparation time during the term of this Agreement.
 - b. The actual preparation time for teachers which was in existence in each

school on June 1, 2004, shall be maintained during the term of this Agreement. The amount of time teachers spent on supervisory duties and the types of duties assigned within each school shall not be increased during the term of this Agreement.

- c. Effective September 2, 2005, teachers will receive an additional forty (40) minutes of preparation time per week, beyond that which is provided in Section 1, above. This additional preparation time shall not be in increments of less than twenty (20) consecutive minutes.
- d. Effective September 1, 2012, teachers will receive an additional forty (40) minutes per week beyond that which is provided in Section 1 and Section 4, b. above, provided adequate staffing is available. This additional preparation time shall not be in increments of less than twenty (20) consecutive minutes. The parties agree that during the 2011-2012 school year, less the 2.0 FTEs teaching foreign language in grades 5 & 6, 40 minutes of additional preparation time, in increments of no less than 20 consecutive minutes, could have been scheduled if the staff had been scheduled for that purpose.

I. **Teaching of Different Courses/Levels of Ability**

- 1. Whenever possible, no professional employee at the high school will be required to teach more than two (2) different preparations in one semester.
- 2. Whenever possible, no professional employee at the seventh and eighth grade will teach more than three (3) different courses/levels of study.

J. **Planbooks**

- 1. Planbooks will project no less than three (3) days in advance at all times. Said Planbooks will be returned to the professional employee no later than the first week of the new school year. Outlines for two (2) additional days will be provided for a total of five (5) days.
- 2. Grade books shall be turned over to the building principal at the end of the school year and will be returned to teachers at the beginning of the next school year.
- 3. Both Planbooks and Grade books will be turned over to the Administration as requested. Teachers will have plans available for substitute teachers.

K. **School Committee and Environment**

- 1. The Committee will make every effort to provide each professional employee with comfortable, climatic conditions, and an educationally sound, legal and safe environment.
- 2. The Committee shall provide an electronic means on each school website for employees to report building maintenance and/or repair concerns. The employee

shall be notified electronically within 72 hours of filing the report that the concern was received. An estimated response time will be included with the notification.

L. **Entitlement of Professional Employees Covered by Contract**

No professional teacher's status (PTS) will be disciplined, discharged, reprimanded, reduced in rank and/or compensation or denied any benefits of the Contract to which he/she would otherwise be entitled, except for inefficiency, incompetency, incapacity, conduct unbecoming a professional employee, insubordination or other just cause without execution of due process of the law and all provisions of this Agreement. However, the non-renewal of a non-professional teacher status professional teacher's status (non PTS) contract shall not be subject to arbitration under this section of the Contract.

M. No later than June 1st, administrators shall distribute teaching assignments and will make available relevant information regarding student educational needs for the following year to all teachers in grades K through 12. By the end of the school year, any additional information available at that time, which is relevant to effectively meet the educational needs of the students assigned will be provided to the teachers.

N. **Sandwich Curriculum Council:**

The Curriculum Council shall include the following membership:

- Superintendent
- 2 members of the School Committee
- building administrators
- 8 teachers (2 per school) appointed by the Association
- department chairs
- curriculum coordinators
- 4 parent representatives (1 per school)
- 2 high school students

The Council shall meet on a monthly basis and serve as a forum for discussion and review of current and proposed curriculum, programs, technology and materials, and all associated professional development activities. All meetings will be open to the public.

Basic training, including ongoing basic support, for all employees will be provided by the Employer during regular working hours.

Training beyond basic training will be voluntary and if offered by the District, it may be provided beyond regular work hours.

O. **Virtual High School**

The goal of the Sandwich Public Schools (SPS) participation is to offer a distance learning program to students who wish to pursue a program of study that includes a course not presently offered in the Sandwich Public Schools, and does not conflict with in-house

comparable offerings.

If a non-high school student is to utilize VHS, he/she must be recommended by the team.

No teacher will be laid off, displaced, replaced, demoted, or transferred as a result of distance learning. Distance learning positions (e.g. site coordinator, teacher) will be posted, and filled on a voluntary basis.

The curricula developed will be the property of the Sandwich Public Schools.

Training will be provided for teachers, outside the contractual day, and will be compensated at the contractual hourly rate. Teachers will grade students in the asynchronous course, regardless of the district. There are no parent conferences for teachers. The teaching position will count as a teaching block.

Training for the site coordinator will be provided outside the contractual day, and will be compensated at the contractual hourly rate. The site coordinator's responsibility is to register students and to monitor their weekly progress on logging in and completing their assigned course activities. They will be responsible for communicating with SPS parents. The position of site coordinator shall be posted. The site coordinator position will count as a teaching period (one-half block)

P. **Mentoring**

The Sandwich School Committee and the Sandwich Education Association agree that the mentoring/induction program for beginning teachers and teachers new to the system shall be as follows:

1. The Committee and the Association shall establish a joint mentoring review committee. The Parties shall each appoint three members to this committee, which shall be responsible for all aspects of gathering data and making recommendations to the parties relating to its findings. This committee shall perform a District mentoring inventory each year, consisting of: assessing the existing plan, policies, and practices; surveying the participants; performing needs assessments; reviewing research and compliance; and making recommendation to the Parties.
2. Appointment to a mentoring position shall be voluntary, but not automatic. The building Principal shall appoint mentors to partnerships. Mentors shall be trained or enrolled in a mentoring course, provided by the Committee, before being appointed. Mentors will serve in no more than one partnership at one time. If service as a mentor ends during a school year, the compensation will be prorated based on the number of school days of the school year served. Mentors shall be matched as closely as possible with their mentees, according to proximity, grade level, discipline, and other relational factors.
3. The mentor will assist the mentee in learning about the work setting, the key people and places, the traditions and organizational culture, the District's expectations of its professional staff, the curriculum, and other programs of the District, developing

professional relationships and instilling confidence by enhancing personal and professional development. The mentor must have Professional Teacher Status and have been a part of the specific school community (building) for a minimum of one (1) year.

4. Appointed mentors shall receive the maximum number of professional development points (PDPs) allowed by DESE in the content area for their service.
5. The Administration shall make every effort to assign a mentor to a mentee within ten (10) days of their start date. The District shall provide release time on at least eight (8) occasions or the equivalent of eight (8) half days to allow the mentee to observe or be observed by their mentor. The equivalent of thirty (30) hours of "significant contacts" during the course of a school year should be the goal. Arrangements should be made in advance to provide for any necessary coverage, and with the understanding that emergencies may arise that would require the altering of the plan. These significant contact hours may include a District-wide orientation for mentees and their mentors.
6. The mentor shall not evaluate the mentee. The mentoring partnerships shall not be part of any performance evaluation process. The professional conversations, observations, notes, journals, or logs between the mentor and the mentee relating to the partnership shall be confidential to the mentor and the mentee. Any such written material shall become the exclusive property of the mentee at the end of the school year, or at the end of the partnership, whichever is earlier.
7. The Principal shall maintain contact with the mentees to ascertain that the needs of both parties, mentors and mentees, are met.

Q. **Special Subject Teachers**

When possible, effective September 1, 2012, all Grade K to 8 special subject teachers shall be scheduled to adequately allow for set up for successive classes; e.g. scheduling pairs of contiguous classes containing similar materials and/or curriculum.

R. **Student Information System**

The School Committee shall provide a student information system to enable teachers to improve the communications between home and school by allowing teachers to enter grades for all assignments. The use of the student information system shall be subject to the professional judgment of the individual teacher. It is understood that requirements for electronically entering end of term grades and issuing warning notices each marking period shall continue.

**ARTICLE XV – STAFF ON DIFFERENTIALS AND OR ATYPICAL WORK YEAR
AND/OR ATYPICAL SALARY CONDITIONS**

A. Department Heads and Guidance Director:

1. Department Heads and Guidance Director will be required to work ten (10) additional days to be scheduled by mutual agreement with the Principal. A Department Head may be required by the Building Principal or the Superintendent of Schools to report for duty at any other mutually agreeable times to conduct business relative to his/her position, including the interviewing of applicants and shall be paid at his/her pro rata hourly rate for such additional time.
2. Department Heads and Guidance Director will be responsible for grades 7-12 only. Department Heads will be required to teach one (1) major courses as previously defined in Article XIII. C.4, or an equivalent number of minor courses in either semester.
3. Department heads and Guidance Director shall be responsible to and supervised by the Building Principal and the Director of Curriculum.
4. Department Heads and Guidance Director will be paid a differential of \$4,928 for FY 2016, \$5,051 for FY 2017 and \$5,177 for FY 2018.
5. Position descriptions for all department heads will be available to the Association and to all teachers upon request. Vacancies shall be posted annually and in accordance with Article VIII.A.

B. Part-time Professional Employees

Part-time professional employees, as defined in the Recognition Clause, are entitled to all of the benefits of this Agreement and shall have those benefits, along with salary, prorated.

C. Librarian(s)

The librarian(s) may be required to work up to one (1) week after the close of the school year and up to one (1) week before the opening of the school year as needed. Said professional employee(s) will be paid on the professional salary schedule.

D. Guidance Personnel

Guidance personnel will be paid at the per diem rate per hour for each hour or any fraction of that hour for time spent in administratively approved and/or requested professional related business beyond the work year established in Article XIII, providing the professional employee agrees to an administrative request to do so.

E. Nurses

1. Nurses will be required to work the hours and year as established in Article XIII. Any additional time, up to four (4) days, as requested and/or approved by administration, will be paid at a per diem rate. Athletic physicals, when given, are considered part of the nurses' job description and are therefore compensated by the regular salary.
2. Nurses who have a degree will be placed on the Bachelor's column of the teacher's salary schedule.

F. **Athletic Director**

1. The Athletic Director will be required to work the last two (2) weeks of August, one (1) full week after the close of school, and five (5) days at the discretion of the Superintendent. The Athletic Director may be required by the building principal or the Superintendent to report for duty at any other time to conduct business relative to his/her position, including the interviewing of applicants for coaching positions.
2. The Athletic Director will be responsible to the Superintendent or his/her designee.
3. The Athletic Director will be required to teach one elective (minor course) per semester.
4. The Athletic Director will be paid a differential of \$7121.
5. The position description for the Athletic Director will be available to the Association and all teachers upon request. The position will be posted in accordance with Article VIII.A, that is, it shall be posted annually.

ARTICLE XVI – CLASS SIZE

A. **Class Size**

The Committee will seek to insure that class sizes are of the most effective nature for a sound education. Large group and small group instruction, team teaching, and interdisciplinary programs have their place in any well-governed school system. Whenever possible, small class size will be established for special situations such as fine/industrial arts, laboratory courses, computer center, and classes which include exceptional students of above or below average ability.

To the extent possible with then existing staff during the relevant school year, the Employer shall seek to equitably distribute the student load within grade levels and academic departments within each school and, if the enrollment at each school allows, across the District. In addition, building principals will consider the means by which teachers will meet the individual needs of students.

The Association and the Committee explicitly recognize that it may be necessary to utilize the provisions of Article VIII, Vacancies, Promotions and Transfers, in order to implement the provisions of this Article.

If there are situations to be addressed, discussions between building principals and grade level teams or academic departments regarding the above stipulations shall take place by June 1.

B. Designed Capacity of Instructional Area

Every effort will be made to insure class sizes do not exceed the designed capacity of each instructional area and do conform to State regulations.

C. If Classes Exceed Stipulations

In the event that any classes exceed the above stipulations, the Superintendent, upon request, will discuss the reasons therefore with the Professional Rights and Responsibilities Committee. Any suggestions given by the PR&R Committee to alleviate the situation will be given serious consideration.

ARTICLE XVII - STRIKES

- A. During the term of this Agreement the Association shall not cause or sponsor, and no professional employee shall cause or participate in any strike, work stoppage, or other illegal activity directed against the School Committee. If the Association disclaims, in writing, to the School Committee responsibility for any act prohibited hereby, it shall not be liable in any way thereof. Employees who participate in any such act may be disciplined or discharged without recourse to arbitration provided, however, that the question of their participation shall itself be subject to the grievance and arbitration procedure.
- B. Should any of the aforementioned occur, the Association shall inform, in writing, the known persons involved that their actions are in violation of the contract and are not sanctioned by the Association, and that they are requested to return to work. A copy of all communications regarding these efforts shall be sent to the School Committee.

ARTICLE XVIII - TOWN BENEFITS

1. The Town contribution to the major medical insurance plan will be the rate for school employees. Currently the Town portion is seventy-five (75%) and includes dental coverage.
2. The Town contribution to the employee's basic life insurance plan for two thousand dollars (\$2000) coverage is seventy-five percent (75%) of the total cost.
3. The above provisions may apply to professional employees on extended sick leave,

sabbatical leave, and paid maternity leave.

4. Professional employees on unpaid childcare leave or other unpaid extended leaves of absence will have the option to be included in the above insurance plans at their own expense.
5. Persons who take deferred retirement may, at their option, remain members of the medical life insurance plans upon payment of one hundred percent (100%) of the premiums.
6. Upon normal or early retirement, which includes at least ten (10) years of service in the Sandwich School System, a professional employee may, at his/her option, be included in the above insurance plans. The Town's contribution will be as in Items 1 and 2 above.
7. Optional life insurance is available to the employee's salary value in increments of one thousand dollars (\$1000); one hundred percent (100%) cost to the employee at Town rate.
8. Effective July 1, 2007, the indemnity plan known as Blue Cross Blue Shield Master Health Plus will no longer be offered to members. The parties acknowledge that the PPO plans currently offered satisfy the requirement that the Town offer employees an indemnity plan.
9. Part-time employees shall be defined as those professional employees who work half-time (seventeen and one-half {17 ½} hours minimum), and whose schedule differs from the provisions of Article XIII.

ARTICLE XIX – REDUCTION IN FORCE

Decline in student enrollments, changes in curricular offerings, economic restraints, or other pressing conditions may necessitate the reduction of professional employee positions (as defined in the Recognition Clause of this Agreement).

- A. **In the event a reduction in force (RIF) occurs, such reduction shall be accomplished as follows:**
1. The Sandwich School Committee retains the exclusive right to determine the number of professional employee positions which are needed and retains the exclusive right to determine the number of employees to be RIF'd. If reduction in force is to occur, the Employer shall first attempt to accomplish said reduction by attrition.
 2. When the School Committee determines that staff reductions are necessary, it will, consistent with applicable laws, accomplish said reduction in the following manner:
 - a. Length of service as defined below shall prevail, unless within the discipline (at the elementary level, discipline is defined as grade level and restricted to a span of plus or minus three [3] years) there is a significant

difference in the professional employee's performance. The determination will be made by a review by the Administration of the professional's overall performance and will include Evaluations from the past five (5) years.

- b. A Professional Teacher's Status (PTS) employee shall have the right to replace a Non-Professional Teacher's Status (Non PTS) employee holding a position for which the PTS employee is certified (or certifiable) and qualified.
 - c. A professional employee may replace another professional with less systemwide seniority holding a position for which the senior professional employee is certified. A more senior professional employee may be RIF'd if the administration demonstrates that a junior professional employee has a significantly greater professional performance in relation to the subjects to be taught.
 - d. Any senior professional employee who disagrees with the judgment set forth by the Employer or its designee under paragraphs 2 and 2.c. may pursue the matter through the normal contractual procedures.
3. The Administration will provide written notice to each professional employee who may possibly be affected by reduction as soon as possible but no later than May 1st of each school year. A list of professional employees to be RIF'd will be provided to all staff members and the President of the S.E.A. no later than five (5) days following School Committee action on said reduction. This procedure is to be followed under normal conditions. Any variation necessitated by unusual circumstances will be explained to the Association, in writing, by the Superintendent, and a new time limit will be established by mutual agreement. The list of professional employees to be RIF'd will reflect increasing seniority (from least to most) except in those instances where the administration has demonstrated that a junior professional employee has a significantly greater professional performance.

B. Definition and Computation of Seniority

1. Seniority is determined by length (in years, months, and days) of continuous professional service in the Sandwich Public Schools from the first day of employment during the regular school year. Service in the Mashpee/Sandwich School Union, prior to 1987, will be counted as service in Sandwich for those employed in the Sandwich School System on January 1, 1987.
2. In the event of equal seniority, the professional employee with the greater total contributions to the Sandwich School System shall be retained. Each professional employee shall be responsible for identifying these contributions. Prior experience in education brought to the Sandwich Public Schools System will be considered as contribution to the system. The Administration will determine the

value of said contributions.

3. Authorized leaves of absence will not constitute an interruption in continuous service. Seniority will accumulate for extended sick leave and sabbatical leave and paid maternity leave. Seniority will not accumulate for childcare leave or extended leaves of absence.
4. In the case of professional employees who are working less than one hundred percent (100%), their length of service status for the part-time period will be determined by multiplying the percentage of time worked by the total time period involved; i.e., employee employed by the Employer for forty percent (40%) of the school day a school year, for a total of ten (10) years, $40\% \times 10 = 4$ years' seniority, plus full-time employment, if any.

C. **Guidelines for Recall**

1. Professional employees who have been RIF'd will be retained on recall* for two (2) years from the effective date of their respective layoffs.
2. During the recall period, professional employees on the recall list will be given first priority and rehired for other positions for which they are certified or possess all of the requirements for certification by the Massachusetts Department of Education. This recall will occur in the inverse order of RIF'ing** as position openings occur, unless proven that there is another candidate on the recall list who has demonstrated a significantly greater professional performance in relation to the available position.
3. Written notice of position openings will be sent by registered mail to the last address recorded, to all professional employees who have been RIF'd.
4. If a professional employee fails to notify the Superintendent in writing within fourteen (14) calendar days of the issuance of a recall notice of his/her intent to accept recall, said professional employee shall forfeit all rights and benefits provided for in this Agreement. A professional employee who accepts recall must commence work on the date set forth in the recall notice or within thirty (30) calendar days, whichever is later.
5. Professional employees who have been RIF'd will be given preference on the substitute list, if they so desire.
6. During the two (2) years of recall, professional employees are responsible for notifying the School Department and the President of the S.E.A. of any change of address.
7. If a professional employee is recalled within the two (2) year period, upon return to employment, seniority, accumulated sick leave and placement on the salary schedule will be placed on the level which the employee would have achieved if he/she had not been RIF'd. Health benefits will be available according to Town practice.

- Recall means the right to return to a position or to a similar position.

** The Employer must vote on each layoff individually and the order of RIF'ing shall be established by the sequence in which the votes were taken. An up-to-date list of recall order by discipline shall be maintained by the Superintendent and shall be available to the Association.

ARTICLE XX – SALARY SCHEDULES

A. Salary Agreement

1. Effective September 1, 2015, increase the teachers' salary schedule in effect on August 31, 2015 by one percent (1%);
2. Effective September 1, 2015, then increase the M+15 column by one-half percent (0.5%); increase the M+30 column by one percent (1%); and increase the M+45 column by one and one-half percent (1.5%).
3. Effective on the 92nd day of the 2015 – 2016 school year, increase the teachers' salary schedule in effect on the 91st day of the 2015 – 2016 school year by two percent (2%)*;
4. Effective September 1, 2016, drop Step 1, renumber Step 2 to Step 1, and divide the old Step 3 in half to create a new Step 2 and Step 3; adjust steps 9 through 13 or 14 of the B+40/M; M+15; M+30; M+45; M+60 columns to be four percent (4%) between each step. Teachers shall advance to the next appropriate step;
5. Effective September 1, 2016, increase the teachers' salary schedule as adjusted in #6 above by two and one-half percent (2.5%);
6. Teachers on the B and B+15 columns who have not reached Steps 11 and 12 of the B and B+15 columns by August 31, 2017, will not be eligible to move to Steps 11 and/or 12;
7. Effective August 31, 2017, B+40 shall not be available to teachers who have not obtained 40 credits beyond a Bachelors degree by that date;
8. Effective September 1, 2017, teachers who have not received 40 credits beyond a Bachelors degree will need to obtain a Masters degree to be eligible for the B+40/MA column; and
9. Effective September 1, 2017, increase the salary schedule by two and one-half percent (2.5%).

* The 2015 - 2016 increases shall be paid out in a blended rate.

B. Salary Schedules:

1. Professional Employees (below)
2. Extra-Duty Compensation (below)
3. Athletics (below)

SUBSTITUTE TEACHERS

Employees filling a bargaining unit position for a full school year shall be members of the bargaining unit. A substitute who has been employed in the same position for thirty (30) consecutive workdays shall be considered a member of the bargaining unit effective on the thirty-first workday.

Long Term Substitute Rate:

A substitute teacher hired for two or more weeks of known absence for one individual shall be paid at the rate of \$410.00 per week for the first month and at the rate of \$440.00 per week thereafter.

Permanent Substitute Rate:

Any person hired to complete the school year for a teacher who has taken leave of absence or resigned, which period is approximately three months, will be paid on a minimum salary. Persons hired for a longer period of time will be at the discretion of the Superintendent of Schools.

Permanent Substitutes Will Be Allowed:

Medical and life insurance according to Town practice. In addition, the following provisions will be administered under the intent of the professional employee's Agreement and pro-rated according to length of service:

- Grievance Procedure
- Sick Leave
- Bereavement
- Personal Days
- Observation
- Hours and Work Year
- Working Conditions
- Class Size

FY16 - first 91 days

Increase by 1% across the board

Increase M+15 by 0.5%; increase the M+30 by 1%; increase M+45 by 1.5%

Step	BA	BA+15	BA+40 MA	MA+15	MA+30	MA+45	MA+60
1	40,865	41,790	43,115	44,237	45,831	46,891	47,945
2	43,320	44,221	45,554	46,688	48,274	49,350	50,420
3	45,785	46,684	47,994	49,145	50,727	51,819	52,897
4	48,238	49,134	50,485	51,597	53,183	54,285	55,376
5	50,701	51,594	52,884	54,053	55,621	56,732	57,840
6	53,154	54,061	55,325	56,503	58,082	59,207	60,320
7	55,607	56,516	57,760	58,952	60,526	61,663	62,793
8	58,075	59,105	60,204	61,412	62,975	64,122	65,266
9	60,530	61,432	62,647	64,151	65,427	66,586	67,740
10	62,987	63,886	65,096	66,323	67,879	69,052	70,215
11	65,447	66,346	67,536	68,779	70,337	71,521	72,697
12	68,736	69,657	69,970	71,236	72,783	73,980	75,168
13			73,304	74,582	75,238	76,448	77,653
14					78,639	79,874	81,102

FY16 - second 92 days

Increase on salary in effect on the 91st day by 2%

Step	BA	BA+15	BA+40	MA	MA+15	MA+30	MA+45	MA+60
1.02								
1	41,682	42,626	43,977	45,122	46,748	47,829	48,904	
2	44,186	45,105	46,465	47,622	49,239	50,337	51,428	
3	46,701	47,618	48,954	50,128	51,742	52,855	53,955	
4	49,203	50,117	51,495	52,629	54,247	55,371	56,484	
5	51,715	52,626	53,942	55,134	56,733	57,867	58,997	
6	54,217	55,142	56,432	57,633	59,244	60,391	61,526	
7	56,719	57,646	58,915	60,131	61,737	62,896	64,049	
8	59,237	60,287	61,408	62,640	64,235	65,404	66,571	
9	61,741	62,661	63,900	65,434	66,736	67,918	69,095	
10	64,247	65,164	66,398	67,649	69,237	70,433	71,619	
11	66,756	67,673	68,887	70,155	71,744	72,951	74,151	
12	70,111	71,050	71,369	72,661	74,239	75,460	76,671	
13			74,770	76,074	76,743	77,977	79,206	
14					80,212	81,471	82,724	

FY16 - Blended

Blend first 91 days with second 92 days

Step	BA	BA+15	BA+40	MA	MA+15	MA+30	MA+45	MA+60
1	41,276	42,210	43,548	44,682	46,292	47,363	48,427	
2	43,755	44,665	46,012	47,158	48,759	49,846	50,927	
3	46,246	47,154	48,477	49,639	51,237	52,340	53,429	
4	48,723	49,628	50,993	52,116	53,718	54,831	55,933	
5	51,211	52,113	53,416	54,596	56,180	57,303	58,422	
6	53,688	54,604	55,882	57,071	58,666	59,802	60,926	
7	56,166	57,084	58,341	59,545	61,135	62,283	63,424	
8	58,659	59,699	60,809	62,029	63,608	64,767	65,922	
9	61,139	62,050	63,277	64,796	66,085	67,256	68,421	
10	63,620	64,528	65,751	66,990	68,562	69,746	70,921	
11	66,105	67,013	68,215	69,471	71,044	72,240	73,428	
12	69,427	70,357	70,673	71,952	73,515	74,724	75,924	
13			74,041	75,332	75,995	77,217	78,434	
14					79,430	80,677	81,917	

FY17 - 2.5%

* Step 1 dropped

* Step 2 becomes 1 and 3 becomes 2

* Step 3 is calculated at 1/2 of the difference between 3 and 4

* Steps 9 through 13 or 14 of the M, M 15, M 30, M 45, and M 60 columns calculated at four percent bet

* 2.5% increment across the board

Step	BA	BA+15	BA+40 MA	MA+15	MA+30	MA+45	MA+60
1	45,291	46,233	47,627	48,813	50,470	51,595	52,714
2	47,869	48,808	50,178	51,381	53,036	54,176	55,304
3	49,151	50,090	51,481	52,663	54,320	55,466	56,601
4	50,433	51,370	52,782	53,945	55,603	56,755	57,896
5	53,008	53,942	55,291	56,512	58,151	59,314	60,472
6	55,572	56,521	57,843	59,074	60,725	61,901	63,064
7	58,137	59,087	60,388	61,634	63,280	64,469	65,650
8	60,718	61,794	62,943	64,206	65,841	67,039	68,235
9	63,285	64,228	65,498	67,070	68,404	69,616	70,822
10	65,853	66,793	68,117	69,752	71,140	72,401	73,655
11	-	68,425	69,365	70,842	72,542	73,987	75,297
12	-	71,864	72,826	73,676	75,444	76,946	78,309
13			76,623	78,463	80,024	81,440	82,852
14					83,225	84,699	86,167

FY18 - 2.5%								
Increase by 2.5% across the board.								
Step	BA	BA+15	BA+40	MA	MA+15	MA+30	MA+45	MA+60
1	46,423	47,389	48,818	50,033	51,732	52,885	54,032	
2	49,066	50,028	51,432	52,666	54,362	55,530	56,687	
3	50,380	51,342	52,768	53,980	55,678	56,853	58,016	
4	51,694	52,654	54,102	55,294	56,993	58,174	59,343	
5	54,333	55,291	56,673	57,925	59,605	60,797	61,984	
6	56,961	57,934	59,289	60,551	62,243	63,449	64,641	
7	59,590	60,564	61,898	63,175	64,862	66,081	67,291	
8	62,236	63,339	64,517	65,811	67,487	68,715	69,941	
9	64,867	65,834	67,135	68,747	70,114	71,356	72,593	
10	67,499	68,463	69,820	71,496	72,919	74,211	75,496	
11	70,136	71,099	72,613	74,356	75,837	77,179	78,516	
12	73,661	74,647	75,518	77,330	78,870	80,267	81,657	
13			78,539	80,425	82,025	83,476	84,923	
14					85,306	86,816	88,321	

***Teachers on the B and B+15 columns who have not reached Steps 11 and 12 of the B and B+15 columns by August 31, 2017, will not be eligible to move to Steps 11 and/or 12;**

****Effective August 31, 2017, B+40 shall not be available to teachers who have not obtained 40 credits beyond a Bachelors degree by that date;**

*****Effective September 1, 2017, teachers who have not received 40 credits beyond a Bachelors degree will need to obtain a Masters degree to be eligible for the B+40/MA column;**

SCHEDULE OF SALARIES | INTERSCHOLASTIC ATHLETICS PROGRAM

Classification & Position	STEP 1	STEP 2	STEP 3	STEP 4
A. Football Head	\$4,819	\$5,638	\$6,447	\$7,265
B. Basketball Head Ice Hockey Head	\$3,919	\$4,738	\$5,547	\$6,365
C. Baseball Head Field Hockey Head Lacrosse Head Soccer Head Softball Head Volleyball Head Wrestling Head	\$3,519	\$4,338	\$5,147	\$5,965
D. Cross Country Head Football, First Assistant Indoor Track Head Outdoor Track Head Swimming & Diving Head	\$3,219	\$4,038	\$4,847	\$5,665
E. Basketball, First Assistant Cheerleading Head Football, Second Assistant Golf Head Hockey, First Assistant Sailing Head Tennis Head	\$2,919	\$3,738	\$4,547	\$5,365
F. Baseball, First Assistant Basketball, Second Assistant Field Hockey, First Assistant Ice Hockey, Second Assistant Indoor Track, First Assistant Lacrosse, First Assistant Outdoor Track, First Assistant Soccer, First Assistant Softball, First Assistant STEM, Interscholastic Swimming & Diving, First Assistant Volleyball, First Assistant	\$2,319	\$3,138	\$3,947	\$4,765
G. Baseball, Second Assistant Cheerleading, First Assistant	\$2,019	\$2,838	\$3,647	\$4,465

Field Hockey, Second Assistant
 Indoor Track, Second Assistant
 Lacrosse, Second Assistant
 Outdoor Track, Second Assistant
 Sailing, First Assistant
 Soccer, Second Assistant
 Softball, Second Assistant
 STEM, Interscholastic
 Volleyball, Second Assistant
 Golf Assistant

Scorers, Timekeepers, Ticket Takers \$40 per game and \$75 for 2 consecutive games

Any new coaches hired will begin at the first step on the coaching salary schedule for that sport and coaching position. A coach hired with experience will be placed on a step commensurate with his/her experience after the first year in Sandwich.

Compensation will be paid at the end of the season, upon submission of a voucher. Vouchers must be submitted no later than June 25th, or will not be paid.

SCHEDULE OF SALARIES | CLUBS AND ACTIVITIES

The full stipend listed in the collective bargaining agreement shall be paid to every member holding a stipend position unless, in response to a posted vacancy, two (2) members jointly apply for one stipend position and indicate that they each are willing to share the duties and responsibilities of the position and would be willing to share the stipend equally. Within the application for the shared stipend position, the members will describe how the duties and responsibilities will be divided.

It is the intent of this agreement that in circumstances where members are sharing a stipend, there must clearly be a corresponding reduction in the scope of responsibility for the duties of the position and neither member shall be responsible for the full scope of the position.

Category	A
Art	837
Book Club 7-12	837
Chess	837
Class Advisor Grade 7	837
Destination Imagination	837
Environmental Awareness (Ecology, Recycling, Garden)	837
Foreign Language (Chinese, French, Latin, Spanish)	837
Gay, Lesbian, Bisexual, Transgender (GLBT) Advisor (Legal Mandate)	837
Graduation Coordinator	837
Habitat for Humanity	837
Homework Lab/Focus	837
Improv	837
Key Club	837

Math Counts	837
Math Team	837
National Art Honor Society	837
National Honor Society	837
National Honor Society - Junior High School	837
Outdoors Club 7-12	837
Peer Assisted Learning Strategies (PALS) (Big Brother/Big Sister)	837
Philosophy	837
Robotics for STEM	837
SADD - Students Against Destructive Decisions	837
Ultimate Frisbie - High School	837
Yearbook for K-6	837

Category B

Class Advisor Grade 8	1006
Dance Club	1006
Drama K-6	1006
Student Council K-6	1006
Student Council STEM	1006

Category C

Class Advisor Grade 9	1427
Class Advisor Grade 10	1427

Category D

DECA	1939
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Category E

Jazz Band 7-12	2097
JV Jazz Band 7-12	2097
Knights Theatre Company (KTC) Assistant (full year)	2097
Radio Station Advisor	2097
PEP Band	2097
Grade 3- 6 Jazz Band	2097
Grade 3-6 Concert Band	2097
Grade 7-12 Concert Band	2097

Category F

Student Council High School	2637
Television Station Supervisor	2637
Yearbook High School	2637

Category G

Class Advisor Grade 11	3091
Class Advisor Grade 12	3091
International Studies 7-12	3800
Show Choir (STYLE) and Sandwich Soul	3800
Sandwich Soul Choreography	3800

Category H

Auditorium Supervisor (full year & non-school events)	3500
Knights Theatre Company (KTC) 7-12 (full year)	4500

Category Other

After School Detention (beyond teacher workday)	25/hr
K-6 Accompanist (separate from the choral teacher)	30/hr
Mentors	550
Mentor Trainers (Trained to Train Mentors)	550
Tutoring	35/hr
Curriculum Development and grant work	FY 15 30/FY 16 31/FY 17 32/ FY 18 33/hr
PreK-8 Band, Chorus, Special Choral, and Instrumental	250/performance, concert, or parade
Dance Chaperones	90/dance

First Year Club/Intramurals 350

Understandings

- The principal shall determine which clubs will actually run subject to enrollment
- Stipends are for work outside of school hours.
- All advisors are annual appointments. Interested parties must submit a letter of intent on an annual basis.

The Association President, Building Principals and Superintendent shall meet twice per year (October 31 and April 30) to review extra duty positions. New extra duty positions shall be paid stipends commensurate with existing positions in the Agreement. If the above cannot reach agreement as to commensurate stipends, the Employer and Association shall meet to bargain the stipend.

ARTICLE XXI - DURATION



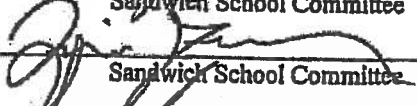

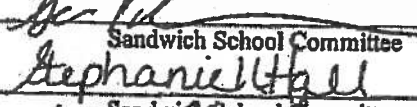
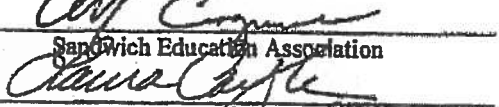
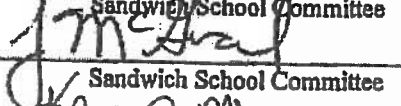
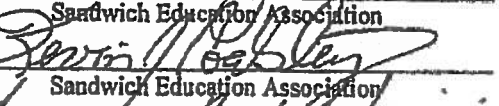
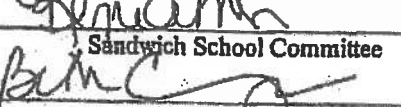
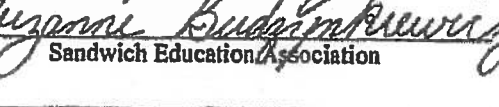


A. The terms of this Agreement shall be from September 1, 2015, through and including August 31, 2018. If either party to this Agreement wishes to negotiate the terms of a successor Agreement they shall, on or before November 1, 2017, give written notice to

- B. In the event no such written notice is given on or before November 1, 2017, the terms and conditions of this Agreement shall continue for one (1) year commencing September 1, 2018.
- C. In the event the parties commence negotiations for a successor Agreement as provided herein, and such negotiations are not concluded before August 31, 2018, then, in such event, the terms and conditions of this Agreement shall continue in full force and effect until a successor Agreement is executed; but in no event beyond August 31, 2019.

ARTICLE XXII - PAYROLL DEDUCTIONS

- A. In accordance with the provisions of General Laws Chapter 180, Section 7, as amended, the Committee agrees to deduct biweekly, from the pay of each individual in the bargaining unit who properly authorizes it, all Association dues and Agency Service Fees which are owed to the Association.
- B. Effective July 1, 2012 and in accordance with the provisions of General Laws Chapter 150E, Section 12, the Committee agrees to implement, as a condition of continued employment, the payment of an Agency Service Fee by any member of the bargaining unit who chooses not to become a member of the Association, provided, however, that in no case shall such condition arise until after the thirtieth calendar day of the beginning of the employee's employment.

Signed this ___ day of _____ 2015 by the duly authorized representatives of the School Committee and the Association.

 Sandwich School Committee	 Sandwich Education Association
 Sandwich School Committee	 Sandwich Education Association
 Sandwich School Committee	 Sandwich Education Association
 Sandwich School Committee	 Sandwich Education Association
 Sandwich School Committee	 Sandwich Education Association
 Sandwich School Committee	 Sandwich Education Association